

Unscheduled, General Fund Overtime Expenditures Emergency Medical Services

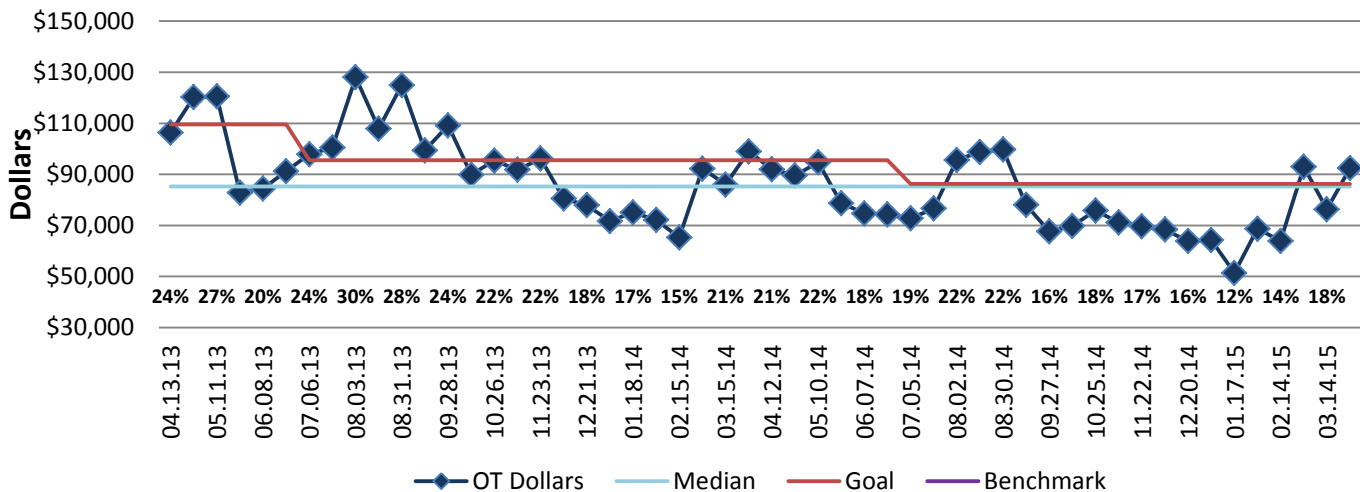
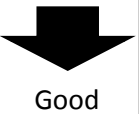


KPI Owner: Lt. Col. Lee Dennison

Process: Overtime Summary

Baseline, Goal, & Benchmark		Source Summary	Continuous Improvement Summary		
Baseline: FY12, \$2.4M; avg. \$95K per pay period Goal: \$2,244,000 (\$86,307 avg. per pay period for FY 2015) Benchmark: TBD		Data Source: Expense Distribution PeopleSoft Goal Source: Budget Benchmark Source: TBD	Plan-Do-Check-Act Step 3: Determine and quantify root causes Measurement Method: Total overtime dollars paid for by the general fund, rate calculated by dividing by total dollars paid for worked hours Why Measure: To help address structural budget issues Next Improvement Step: Continue to reduce vacancies and hours not worked. Develop data capture method to identify root causes of OT.		
How Are We Doing?					
03.30.14-03.28.15 12 Month Goal	03.30.14-03.28.15 12 Month Actual		03.15.15-03.28.15 Goal	03.15.15-03.28.15 Actual	
\$2,299,320	\$2,022,046		\$86,307	\$92,466	
Dollars	Dollars		Dollars	Dollars	

Unscheduled, General Fund Overtime Expenditures



The seven basic quality tools, "5 Whys" technique, brainstorming and other methods will be applied to the measure above. The purpose of using the tools/methods is to understand what makes performance less than desirable if performance is not best in class.